Executive Committee Meeting

Meeting Summary
May 24th, 2016
199 Water Street, 31st Floor, New York, NY
4:30 PM – 6:00 PM

In Attendance:
- PV Anantharam (NYC Health + Hospitals)
- Richard Bernstock (OneCity Health Services)
- Ishmael Carter (OneCity Health Services)
- Donna Colonna (Coordinated Behavioral Care)
- Marie Elivert (Queens Hospital Center, NYC Health + Hospitals; Stakeholder & Patient Engagement Committee Chair)
- Sal Guido (NYC Health + Hospitals, Business Operations & IT Committee Chair)
- Elizabeth Howell (Community Healthcare Network)
- Christina Jenkins (OneCity Health Services)
- Nicole Jordan-Martin (OneCity Health Services)
- Ellen Josem (Jewish Board of Family and Children’s Services)
- Antonio Martin (NYC Health + Hospitals)
- Lonny Reisman (HealthReveal)
- Paul Vitale (Brightpoint Health)
- Pat Wang (Healthfirst)
- Ross Wilson (NYC Health + Hospitals, Committee Chair)
- OneCity Health Services (Committee Support)
  - Anna Flattau
  - Inez Sieben
  - Wilbur Yen
- COPE Health Solutions (Committee Support)
  - Allen Miller
  - Lindsey Wallace

Members Not in Attendance:
- Claudia Calhoon (New York Immigration Coalition)
- Margaret Davino (Fox Rothschild, LLP)
- Joseph Masci (Elmhurst Hospital, NYC Health + Hospitals, Care Models Committee Chair)
- Randye Retkin (New York Legal Assistance Group)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)

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| 1. Introduction of new members | • Introduction of new OneCity Health Executive Committee member:  
  o Paul D. Vitale – CEO, Brightpoint Health |
| 2. Review of April 28th, 2016 meeting minutes | • April 28th, 2016 meeting minutes: Approved  
  • Meeting minutes were distributed via e-mail to committee members on May 19th, 2016 |
### Item 3. OneCity Health Committee Updates:

- **General OneCity Health Updates provided by Christina Jenkins**
  - OneCity Health continues to move forward with contract execution. Partner engagement efforts remain intensive.
- **Business Operations & IT Committee updates provided by Sal Guido**
  - The committee met the day before and discussed the Year 2 (through March 31st, 2017) DSRIP Contracting Framework
  - The committee unanimously recommended approval of the Funds Flow Allocation Process and Comprehensive Schedule B Design
- **Stakeholder & Patient Engagement updates provided by Marie Elivert**
  - OneCity Health’s Cultural Competency Health Literacy plan is on track for completion by June 30th
  - The committee discussed opportunities to leverage existing NYC Health + Hospital’s Consumer Advisory Board (CAB) infrastructure to better engage community partners
  - The committee highlighted accomplishments in Project 11 and efforts to reach out to uninsured patients
- **Care Models Committee updates provided by Christina Jenkins in Joseph Masci’s absence**
  - The committee is developing performance frameworks in order to track progress against State defined outcomes
  - The clinical integration framework and training plan are under development; OneCity Health will provide updates on progress as they develop

### Item 4. DSRIP Demonstration Year 2 Partner Contracting; Comprehensive Schedule B Methodology

- **Updates provided by Christina Jenkins**
  - **Executive Summary**
    - OneCity Health is requesting Executive Committee approval of the Contracting Model Framework comprised of two main components: 1. Funds flow allocation process; 2. Comprehensive Schedule B design
  - **Current Status Update**
    - The funds flow allocation applies to eight of eleven projects comprising Comprehensive Schedule B. Other projects not included in Schedule B were previously approved as “carve outs” by the committee
    - The contract term for Schedule B ends on March 31st, 2017. OneCity Health will use this initial contract period as an opportunity to learn more about the PPS network
    - A Master Partner Data Survey was sent to all clinical and social services partners. Partners who did not return a survey were contacted through multiple channels to encourage participation. Data received thus far is being analyzed and added to the model used to develop the Comprehensive Schedule B
  - **Strategic Imperatives and the Role of DSRIP**
    - DSRIP is an incentive program to catalyze partner readiness for value-based contracting and should not supplant existing funding
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<td>▪ The focus of the program and the team should center on contribution to outcomes that drive meaningful change</td>
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<td>▪ Reliable revenues update provided by Lindsey Wallace (COPE Health Solutions)</td>
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<td>○ Committee members reviewed and discussed the estimation of reliable revenue and 5 Year Projected Income Statement performed by COPE Health Solutions. Reliable revenue goes down as outcome metrics become more important. This will be an Iterative process that requires review every year</td>
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<td>5. Additional committee discussion</td>
<td>▪ Committee members discussed efforts to build stronger partnerships with other PPSs and Managed Care Organizations to collectively build an integrated delivery system that is sustained after DSRIP</td>
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<td>▪ An initial challenge for OneCity Health to address is creating a payment system that does not solely rely on attribution. A description of alternative models will help committee members understand the options and plan for a path forward</td>
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<td>6. Decision items: Executive Committee approvals</td>
<td>▪ Decision item: Contracting Framework: DY2 Funds Flow Allocation and Schedule B Design: Approved¹</td>
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<td>7. Next OneCity Health Executive Committee meeting</td>
<td>▪ The next OneCity Health Executive Committee meeting will take place on June 15ᵗʰ, 2016 at 125 Worth Street from 4:00pm-5:30pm</td>
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¹ Note - a single dissent was communicated over e-mail. However, votes over e-mail are not formally recognized based on the approved committee charter.