

Executive Committee Meeting

Meeting Summary

September 27, 2017

199 Water Street, 31st Street West Boardroom, New York, NY

3:30 PM – 5:00 PM

In Attendance (in-person or by phone):

- PV Anantharam (NYC Health + Hospitals)
- Carmina Bernardo (Planned Parenthood of New York City, Stakeholder & Patient Engagement Committee Chair)
- Claudia Calhoon (New York Immigration Coalition)
- Donna Colonna (Coordinated Behavioral Care)
- Margaret Davino (Fox Rothschild, LLP)
- David Gross (Community Healthcare Network)
- Sal Guido (NYC Health + Hospitals, Business Operations & IT Committee Chair)
- Joseph Masci (NYC Health + Hospitals, Care Models Committee Chair)
- Maureen McClusky (NYC Health + Hospitals)
- Lonny Reisman (HealthReveal)
- Randye Retkin (New York Legal Assistance Group)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)
- Ross Wilson (NYC Health + Hospitals, Committee Chair)
- *OneCity Health (Committee Support)*
 - *Art Byrd*
 - *Grace Wong*
 - *Inez Sieben*
 - *Wilbur Yen*

Regrets:

- Ellen Josem (Jewish Board of Family and Children’s Services)
- William Foley (NYC Health + Hospitals)
- Pat Wang (Healthfirst)
- Paul Vitale (Brightpoint Health)

Item	Notes
1. Welcome and Introductions	<p>New OneCity Health staff introduced by Ross Wilson, Interim Chief Executive Officer</p> <ul style="list-style-type: none"> • Arthur (Art) Byrd, Chief Financial Officer, joined in July, 2017 • Grace Wong, Consultant <p>Inez Sieben, COO, was thanked for her service in standing up the organization; Inez’s last day will be October 13</p>
2. Old Business	Meeting minutes from May 17, 2017 approved
3. New Business	<p>CEO Report provided by Ross Wilson</p> <ul style="list-style-type: none"> • Management at OneCity continues to work toward maximizing efficiencies and effectiveness with NYC Health + Hospitals to draw closer to the delivery system and on the front lines

- As the DSRIP mid-point approaches, OneCity is re-examining the projects to ensure that the PPS is maximizing revenues through its various partnerships
- The CEO for NYC Health + Hospitals was appointed by the Mayor DeBlasio; decision to be ratified by the NYC Health + Hospitals Board on Friday, September 29.
 - Mitch Katz, MD, public health leader in San Francisco and Los Angeles has experience creating innovative care models for vulnerable populations and looks to be a strong choice for both NYC Health + Hospitals and OneCity Health
 - Dr. Katz will officially begin his service January 1, but will be involved in briefings and decisions prior to that date
- Current health care environment continues to be unstable for both large and small organizations. DSRIP is an enabling opportunity to meet the challenges of the future
- A consultant is currently working closely with Ross Wilson and President Brezenoff to identify the next OneCity Health CEO
 - The role of the new CEO will change as OneCity moves from a start-up to a maturing organization
 - Both internal and external candidates for the position are being considered

Action Item i. presented by Grace Wong, Consultant

- An analysis of OneCity Health contracting phases shows an increase in the percentage of outcome vs. process metrics (mirrored in funds flow from the State); an increase in total partner share of funds; and in Phase III, a longer 27-month contracting window to encourage long-term partnership
 - Partners will have an opt-out option if they do not wish to commit to 27 months
- A shift in funding allocation from project participation to partner type was made for the sake of simplicity and alignment with MCO contracting methodology
- In Phase III, management anticipates a decrease in partners with executed contracts based on engagement experience and metric submission from previous phases. Partners were told in Phase II that performance would be taken into consideration as a prerequisite for next round of contracting.
- Increased focus on primary care and behavior health will increase OneCity Health's ability to meet \$705M of reliable revenues and beyond.
 - Additional details on funds classification between partner types will be presented at a future meeting
- OneCity Health to begin reporting revenue loss to the State to mitigate lost revenue by hospitals due to the reduction of avoidable admissions and ED visits as a result of DSRIP implementation
 - Percentage of Revenue Loss taken by OneCity Health is modest in comparison with other New York State PPSs
 - OneCity to work out methodology between participating hospitals to allocate revenue loss

A motion was made:

- Resolution adopting recommendations made by OneCity Health Services management to include the following Phase III DSRIP contracting components. This resolution was approved unanimously by the Business Operations & IT Committee on September 25, 2017.
 - Contracting Plan which increases:

	<ul style="list-style-type: none"> ▪ Weighting on outcome metrics over process metrics from 75% process metrics to less than 50% and increasing outcome metrics from 25% to greater than 50%; ▪ Contracting term to 27 months ▪ Investments on expanding access to Primary Care and Behavioral Health <ul style="list-style-type: none"> ○ Total Partner Share of Funds Approach which includes: <ul style="list-style-type: none"> ▪ Revenue Loss to hospital partners for up to \$67.5M for the period April 1, 2016 to December 31, 2018; ▪ Minimum total for Phase III, CY 2018 (Budget period 1) of \$85M ○ Partner Type Contracting Methodology which assigns partners to a primary partner type <p>Motion for Action Item i was approved unanimously by the Executive Committee</p> <p>Action Item ii presented by Inez Sieben, Chief Operating Officer</p> <ul style="list-style-type: none"> • Phase II Distinct Schedule B – Health Leads Technical Data Review • Health Leads (a PPS partner) is a national non-profit working with healthcare systems to help screen for and connect patients to social and community-based services. • During the demonstration, Health Leads collected important data about patient uptake, resource responsiveness, patient needs, and successful referral strategies. • There remain significant opportunities for an in-depth data review that can illuminate best practices in social needs screening and referral that would benefit PPS partners. • Health Leads is already a PPS partner and this contract would benefit the entire PPS; therefore a separate Distinct Schedules B and not a vendor contract • The Executive Committee requested more detail on the nature of the data analysis and its utility/applicability to the PPS network including answers to the following questions: <ul style="list-style-type: none"> ○ What are the key indicators for effective referrals/assessment? ○ What type of person is conducting the data analysis? <p>A motion was made:</p> <ul style="list-style-type: none"> • Resolution authorizing OneCity Health Services management to execute a three-month agreement with Health Leads to conduct a technical data review to generate a report informing effective assessment and referral strategies for an amount not to exceed \$25,000. This resolution was approved unanimously by the Business Operations & IT Committee on September 25, 2017. <p>Motion for Action Item ii was unanimously approved by the Executive Committee under the condition that OneCity Health management provide additional information detailing key elements of the proposed contract</p>
<p>4. Adjournment</p>	<p>The meeting was adjourned</p>