Executive Committee Meeting

Meeting Summary
November 28, 2017
199 Water Street, 31st Street West Boardroom, New York, NY
4:00 PM – 5:30 PM

In Attendance (in-person or by phone):
- PV Anantharam (NYC Health + Hospitals)
- Carmina Bernardo (Planned Parenthood of New York City, Stakeholder & Patient Engagement Committee Chair)
- Claudia Calhoon (New York Immigration Coalition)
- Donna Colonna (Coordinated Behavioral Care)
- Margaret Davino (Fox Rothschild, LLP)
- David Gross (Community Healthcare Network)
- Ellen Josem (Jewish Board of Family and Children’s Services)
- Joseph Masci (NYC Health + Hospitals, Care Models Committee Chair)
- Randye Retkin (New York Legal Assistance Group)
- Israel Rocha (NYC Health + Hospitals, OneCity Health Interim CEO)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)
- Pat Wang (Healthfirst)
- Ross Wilson (NYC Health + Hospitals, Committee Chair)
- OneCity Health (Committee Support)
  - Art Byrd
  - Marjorie Momplaisir-Ellis
  - Grace Wong
  - Wilbur Yen
- Other
  - Molly Chidester (NYC Health + Hospitals)

Regrets:
- Sal Guido (NYC Health + Hospitals, Business Operations & IT Committee Chair)
- William Foley (NYC Health + Hospitals)
- Maureen McClusky (NYC Health + Hospitals)
- Lonny Reisman (HealthReveal)
- Paul Vitale (Brightpoint Health)

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| 1. Welcome and Introductions | • Dr. Ross Wilson, Executive Committee Chair, called the meeting to order  
• Committee members provided introductions |
| 2. Old Business | • Meeting minutes from September 27, 2017 approved |
| 3. New Business | Action Item i. presented by Marjorie Momplaisir-Ellis, Senior Director, Engagement & Collaborations, OneCity Health  
• Ms. Momplaisir-Ellis provided Committee members with an introduction and background on her role at OneCity including involvement in Project 2.d.i (Project 11) and cultural competency/health literacy initiatives  
• The proposed Community-based Organization (CBO) Engagement Plan is part of a larger strategy outlined in the Community Engagement Plan |
The Community Engagement Plan was approved by the Executive Committee in April, 2017

- The CBO Engagement Plan was recommended for approval by the Stakeholders and Patient Engagement Committee in October, 2017
- The CBO Engagement Plan’s contents were reviewed by Ms. Momplaisir-Ellis including components describing:
  - Evidence that CBOs have been entrusted with the authority to offer recommendations and feedback on PPS implementation
  - The vehicle by which CBOs will actively participate in the process of PPS implementation
  - The frequency at which CBOs will be engaged
  - The process of CBO participation in authorizing and implementing PPS changes

- Committee members discussed next steps upon approval and consequences for not approving the plan
- Several Committee members commented that OneCity Health needs to do more to involve CBO partners in DSRIP activities, including contracting activities to ensure increased funds flow
- A request was made on behalf of Make the Road, a partner CBO, to convene a meeting with OneCity Health to review the funds flow model
  - Arthur Byrd, OneCity Health, will follow-up

A motion was made:

- Resolution, that the OneCity Health Executive Committee accepts the recommendations of the OneCity Health Stakeholders & Patient Engagement Committee made on October 19, 2017, to approve the OneCity Health CBO Engagement Plan

Motion for Action Item i was approved unanimously by the Executive Committee

Action Item ii presented by Art Byrd, Chief Financial Officer and Interim Chief Operating Officer

- Mr. Byrd provided the Committee with a brief background on the Phase III contracting methodology framework and how approved funds would align with various contracting periods
  - Approval for the Phase III contracting framework is for two years and three months (through the end of DSRIP)
  - Funds associated with today’s recommendation are for the first contracting period of Phase III covering Jan-Dec of 2018
    - The funds flow amount for contracting in later periods will be presented and require approval by the Executive Committee at future meetings
  - Unearned funds during the first contracted period will come back to the Executive Committee for further decision-making
  - Current contracting metrics for the initial period are also subject to change

- Mr. Byrd walked Committee members through assumptions and calculations used to generate the requested $94.5M partner share of funds amount; this amount includes residual balances from Phase I and II unearned funds and factors in revenue loss for hospitals partners associated with DSRIP implementation

- Grace Wong provided background on elements, requirements, and activities associated with the OneCity Health Innovation Funds
  - OneCity Health continues to seek feedback on criteria for awards

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Executive Committee members proposed several strategies for developing award criteria including stressing broader collaborations from diverse sets of partnerships to encourage more CBOs to apply.

A motion was made:
- Resolution, that the OneCity Health Executive Committee approve a resolution, recommended by the OneCity Health Business Operations & IT Committee on November 14, 2017, authorizing OneCity Health Services management to allocate an amount not-to-exceed $94.5M of Performing Provider System partner share of funds for the first budget year (January – December 2018) of Phase III contracting to support projects and activities under the New York State Delivery System Reform Incentive Payment program, subject to approval by the New York City Health and Hospitals Corporation. This not-to-exceed $94.5M amount includes the $85M amount approved by the OneCity Health Executive Committee on September 27, 2017.

**Motion for Action Item ii was approved unanimously by the Executive Committee**

OneCity Health Leadership update was provided by Dr. Ross Wilson:
- Dr. Wilson’s last day at NYC Health + Hospitals will be December 8
- Israel Rocha will transition into the role of Interim CEO for OneCity Health
- Dr. Wilson thanked Committee members for their contributions and their commitment to serve the City’s most vulnerable patients

| 4. Adjournment | The meeting was adjourned |