

Executive Committee Meeting

Meeting Summary

March 27, 2018

199 Water Street, 31st Floor- West Board Room, New York, NY

3:30 PM – 5:00 PM

In Attendance (in-person or by phone):

- PV Anantharam (NYC Health + Hospitals)
- Claudia Calhoun (New York Immigration Coalition)
- Donna Colonna (Services for the Underserved)
- David Gross (Community Healthcare Network)
- Margaret Davino (Fox Rothschild, LLP)
- Joseph Masci (NYC Health + Hospitals, Care Models Committee Chair)
- Lonny Reisman (HealthReveal)
- Randye Retkin (New York Legal Assistance Group)
- Israel Rocha (NYC Health + Hospitals, OneCity Health CEO)
- Theresa Riodan (Healthfirst)
- *OneCity Health (Committee Support)*
 - *Grace Wong, Acting Chief Operating Officer/Chief Network Officer*
 - *Tatyana Seta, Acting Chief Financial Officer*
 - *Nicole Jordan-Martin, Executive Director, Implementation/Hub Executive Director*
 - *Wilbur Yen, Chief of Staff*
- Other
 - Kevin Lynch (NYC Health + Hospitals)

Regrets:

- Carmina Bernardo (Planned Parenthood of New York City, Stakeholder & Patient Engagement Committee Chair)
- William Foley (NYC Health + Hospitals)
- Maureen McClusky (NYC Health + Hospitals)
- Ellen Josem (Jewish Board of Family and Children’s Services)
- Paul Vitale (Brightpoint Health)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)

Item	Notes
1. Welcome and Introductions	<ul style="list-style-type: none"> • Israel Rocha, OneCity Health CEO, called the meeting to order
2. Old Business	<ul style="list-style-type: none"> • Meeting minutes from November 27 and December 12, 2017 approved
3. New Business	DY3 Financial Update provided by Tatyana Seta <ul style="list-style-type: none"> • Ms. Seta guided participants through the OneCity Health Budget Statement for the most recent payment period available (4/1/17 – 12/31/17). • The YTD DY3 variance amount was \$62.1M between the budgeted and actual revenue (including balance from previous period). • Funds flow for Phase II Partner Payments through December 2017 was \$33.7M out of the approved \$85M. <ul style="list-style-type: none"> ○ Variance in partner payments to date due to deliverable processing timeline and portal development issues. • The variance between budgeted and actual revenue is in part due to over-budgeting and identifying programmatic efficiencies to achieve metrics.

- OneCity Health is shifting funding from DSRIP Administrative costs (e.g. consultant fees) in favor of hitting performance metrics that impact patient care and outcomes.

OneCity Health CEO Updates was provided by Israel Rocha

- There are 15 months of performance remaining in DSRIP (through measurement year 5).
- OneCity Health has begun to pivot to an approach that will be more effective in a performance-based environment.
- The Workforce Committee was charged with setting up separate taskforces to leave behind tangible deliverables/reports post-DSRIP:
 - Competency and continuity
 - Partners in the Community
 - Workforce of Tomorrow
- The Governor has tasked all PPS to begin sustainability planning and are taking action to ensure that MCOs and PPS work together through data sharing agreements.
 - We are unsure at this time whether 1-2 year DSRIP extensions are being requested.
- OneCity actively creating strategy to ensure that metrics across all providers are aligned with that of MCOs.
- Mr. Rocha responded to questions from the committee regarding the future of OneCity including:
 - Recent leadership changes and effect on staff engagement
 - Ongoing strategy for governance and partnership in a performance-based environment
 - Partnerships with other PPS
 - Challenges to obtaining actionable data and performance measurement
- Committee members discussed DSRIP being a valuable vehicle for testing strategies, protocols, and program models that if shown to be effective, can be carried on by MCOs.
 - OneCity Health's role is to document what's working effectively and opportunities for improvement.

Action Item i: Presented by Nicole Jordan-Martin

- OneCity Health is seeking approval to add up to five partners to the DSRIP partner network.
- The New York State DOH has opened a network addition window to allow PPSs to add considered partners through the end of March.
- Selection criteria favors primary care, behavioral health, and housing services.
- Recommended partners were: 1) Allied Physician's Group; 2) Bridge Back to Life Center, Inc.; 3) Lighthouse Guild; 4) St. Ann's Corner of Harm Reduction; 4) Unique People Services

A motion was made:

- Resolution, that the OneCity Health Executive Committee accepts the recommendation of management, to approve the up to five (5) new partners to the OneCity Health DSRIP Partner Network

Motion for Action Item i was approved unanimously by the Executive Committee

	<p>Action Item ii: Presented by Israel Rocha</p> <ul style="list-style-type: none"> OneCity Health recommended a list of nominations for governance committee membership <p>A motion was made:</p> <ul style="list-style-type: none"> Resolution, that the OneCity Health Executive Committee accepts the following recommendations of management and the Nominating Committee to approve the addition of 5 (five) new members across the totality of Governance Committees <p>Motion for Action Item ii was approved unanimously by the Executive Committee</p> <p>Action Item iii: Presented by Dr. Joseph Masci and Nicole Jordan-Martin</p> <ul style="list-style-type: none"> The OneCity Health Implementation Team is seeing challenges across participating partners in their ability to retain the team structure including: <ul style="list-style-type: none"> Availability of resources (especially RNs) Ability to sustain the cost of the team composition Regulations that prohibit RNs from going into a patient's home Under the current recommendation, the composition of the 30-day Care Transitions teams would be reduced from three (3) members to two (2) members, eliminating the registered nurse (RN) role and retaining the licensed social worker and community liaison worker roles. The teams would still have access to RNs based at the facilities if clinical issues had to be resolved. <p>A motion was made:</p> <ul style="list-style-type: none"> Resolution, that the OneCity Health Executive Committee accepts the recommendation of the Care Models Committee Chair to approve changes to the Care Transitions Team Composition <p>Motion for Action Item iii was approved unanimously by the Executive Committee</p> <ul style="list-style-type: none"> In addition to the change, OneCity will provide the Care Models committee an overall report on the status of each approved Care Model at a future meeting <p>Innovation Fund Update was presented by Grace Wong</p> <ul style="list-style-type: none"> OneCity Health received 41 applications by the deadline There are 9 reviewers on the committee that have already begun 2 rounds or reviews Round 3 of application reviews to be completed in April, and contracts to being starting May 1 <p>Other updates:</p> <ul style="list-style-type: none"> Committee members expressed interest in CSSNY's work with CBOs; OneCity Health will provide a presentation at the next meeting Additional work with CBOs is planned, including a provider summit, arranged like an expo, to facilitate borough-based relationship building and activities
<p>4. Adjournment</p>	<p>The meeting was adjourned</p>