Executive Committee Meeting

Meeting Summary
April 19, 2018
199 Water Street, 31st Floor- West Board Room, New York, NY
3:30 PM – 5:00 PM

In Attendance (in-person or by phone):
- Carmina Bernardo (Planned Parenthood of New York City)
- Claudia Calhoun (New York Immigration Coalition)
- Donna Colonna (Services for the Underserved)
- David Gross (Community Healthcare Network)
- Margaret Davino (Fox Rothschild, LLP)
- William Foley (NYC Health + Hospitals)
- Ellen Josem (Jewish Board of Family and Children’s Services)
- Joseph Masci (NYC Health + Hospitals, Care Models Committee Chair)
- Maureen McClusky (NYC Health + Hospitals)
- Randye Retkin (New York Legal Assistance Group)
- Israel Rocha (NYC Health + Hospitals, OneCity Health CEO)
- Theresa Riodan (Healthfirst)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)

OneCity Health (Committee Support)
- Marlee Ickowicz, Project Lead, Workforce
- Nicole Jordan-Martin, Executive Director, Implementation/Hub Executive Director
- Tatyana Seta, Acting Chief Financial Officer
- Grace Wong, Acting Chief Operating Officer/Chief Network Officer
- Wilbur Yen, Chief of Staff

Other
- Frederick Covino (NYC Health + Hospitals)
- Kevin Lynch (NYC Health + Hospitals)

Regrets:
- PV Anantharam (NYC Health + Hospitals)
- Paul Vitale (Brightpoint Health)

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<td>1. Welcome and Introductions</td>
<td>Israel Rocha, OneCity Health CEO, called the meeting to order</td>
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<td>2. Old Business</td>
<td>Meeting minutes from March 27, 2018 were approved</td>
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<td>3. New Business</td>
<td>DY3 Financial Update provided by Tatyana Seta</td>
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<td>- Ms. Seta guided participants through the OneCity Health Budget Statement for the most recent payment period available (4/1/17 – 3/31/18)</td>
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<td>- Partner payments have trended up since the last report</td>
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<td>- Unearned funds can be repurposed to support other strategic transformation initiatives or can also be redistributed to partners that have better performance</td>
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<td>OneCity Health CEO Updates provided by Israel Rocha</td>
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<td>- There are three goals for the next 15 months remaining in DSRIP, then the opportunity to re-evaluate. Those three goals are:</td>
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<td>- Maximizing DSRIP Revenue</td>
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Making change permanent
Developing a sustainability plan

To accomplish those goals, OneCity will employ the following tactics:
- Identify quick solutions (e.g. Express Care, Observation Units, Meyer Clinic); Continue to support projects aligned with work moving forward
- “Expand the team” and engaging additional partners in carrying out the DSRIP work
- Creating a new performance-based model

OneCity will borrow operating/practice models from various work sectors to carry out its work, including hedge funds/investment banks, law firms, non-profits/NGOs, health systems, consulting shops, and government

OneCity will carry out the work using a new project management approach, with teams assigned to various initiatives, headed by leads that are responsible to various executive sponsors

Action Item i: Presented by Marlee Ickowicz

OneCity Health is seeking approval by the Executive Committee, to accept the recommendation of the Workforce subcommittee, to approve the DY3 Workforce Compensation and Benefits report
The Compensation and Benefits report is a DY3 workforce deliverable required by the NYS DOH
OneCity Health worked in a consortium of other downstate PPS to meet this DSRIP requirement
Over 139 partners submitted their surveys (completion rate of 80.3%)
Results indicated that inpatient providers and home care agencies remained the largest reported employers for the healthcare workforce
Home health care and administrative support was the highest reported DOH job category (by FTEs) in the OneCity Health network
Behavioral Health was the highest reported workforce FTE vacancy
Article 28 and Article 16 clinics reported increases in workforce by headcount
How the State will share the information gathered in these workforce surveys with the public is yet to be determined
- Information from the surveys will be difficult to standardize across all PPS

A motion was made:
- Resolution, that the OneCity Health Executive Committee accepts the recommendation of the Workforce subcommittee, to approve the DY3 Workforce Compensation and Benefits Report

Motion for Action Item i was approved unanimously by the Executive Committee

CBO Capacity Building Update provided by Nicole Jordan-Martin

- CBOs continue to request additional understanding of value-based payment and purchasing
- Earlier this year, OneCity Health, in collaboration with a vendor, held four listening session and invited partners to provided structured feedback on how CBOs were preparing themselves for VBP
- Based on the feedback, the vendor facilitated learning collaboratives and technical assistance sessions on topics including partnering with managed
| care, technological solutions & HIPAA compliance, understanding evidence and linking to health outcomes, and creating value-propositions (marketing strategies) for your services to healthcare providers.  
- OneCity Health will be building upon the initial work to bridge relationships between social services providers and healthcare providers including PPS CBOs and hospitals |
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<td><strong>Other Updates</strong></td>
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- OneCity will be providing more information, along with details on the innovation fund, at the upcoming All-Governance Retreat |
| **4. Adjournment** | The meeting was adjourned |