

Executive Committee Meeting

Meeting Summary

April 19, 2018

199 Water Street, 31st Floor- West Board Room, New York, NY

3:30 PM – 5:00 PM

In Attendance (in-person or by phone):

- Carmina Bernardo (Planned Parenthood of New York City)
- Claudia Calhoun (New York Immigration Coalition)
- Donna Colonna (Services for the Underserved)
- David Gross (Community Healthcare Network)
- Margaret Davino (Fox Rothschild, LLP)
- William Foley (NYC Health + Hospitals)
- Ellen Josem (Jewish Board of Family and Children’s Services)
- Joseph Masci (NYC Health + Hospitals, Care Models Committee Chair)
- Maureen McClusky (NYC Health + Hospitals)
- Randye Retkin (New York Legal Assistance Group)
- Israel Rocha (NYC Health + Hospitals, OneCity Health CEO)
- Theresa Riodan (Healthfirst)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)
- *OneCity Health (Committee Support)*
 - *Marlee Ickowicz, Project Lead, Workforce*
 - *Nicole Jordan-Martin, Executive Director, Implementation/Hub Executive Director*
 - *Tatyana Seta, Acting Chief Financial Officer*
 - *Grace Wong, Acting Chief Operating Officer/Chief Network Officer*
 - *Wilbur Yen, Chief of Staff*
- Other
 - Frederick Covino (NYC Health + Hospitals)
 - Kevin Lynch (NYC Health + Hospitals)

Regrets:

- PV Anantharam (NYC Health + Hospitals)
- Paul Vitale (Brightpoint Health)

Item	Notes
1. Welcome and Introductions	<ul style="list-style-type: none"> • Israel Rocha, OneCity Health CEO, called the meeting to order
2. Old Business	<ul style="list-style-type: none"> • Meeting minutes from March 27, 2018 were approved
3. New Business	<p>DY3 Financial Update provided by Tatyana Seta</p> <ul style="list-style-type: none"> • Ms. Seta guided participants through the OneCity Health Budget Statement for the most recent payment period available (4/1/17 – 3/31/18) • Partner payments have trended up since the last report • Unearned funds can be repurposed to support other strategic transformation initiatives or can also be redistributed to partners that have better performance <p>OneCity Health CEO Updates provided by Israel Rocha</p> <ul style="list-style-type: none"> • There are three goals for the next 15 months remaining in DSRIP, then the opportunity to re-evaluate. Those three goals are: <ul style="list-style-type: none"> ○ Maximizing DSRIP Revenue

- Making change permanent
- Developing a sustainability plan
- To accomplish those goals, OneCity will employ the following tactics:
 - Identify quick solutions (e.g. Express Care, Observation Units, Meyer Clinic); Continue to support projects aligned with work moving forward
 - “Expand the team” and engaging additional partners in carrying out the DSRIP work
 - Creating a new performance-based model
- OneCity will borrow operating/practice models from various work sectors to carry out its work, including hedge funds/investment banks, law firms, non-profits/NGOs, health systems, consulting shops, and government
- OneCity will carry out the work using a new project management approach, with teams assigned to various initiatives, headed by leads that are responsible to various executive sponsors

Action Item i: Presented by Marlee Ickowicz

- OneCity Health is seeking approval by the Executive Committee, to accept the recommendation of the Workforce subcommittee, to approve the DY3 Workforce Compensation and Benefits report
- The Compensation and Benefits report is a DY3 workforce deliverable required by the NYS DOH
- OneCity Health worked in a consortium of other downstate PPS to meet this DSRIP requirement
- Over 139 partners submitted their surveys (completion rate of 80.3%)
- Results indicated that inpatient providers and home care agencies remained the largest reported employers for the healthcare workforce
- Home health care and administrative support was the highest reported DOH job category (by FTEs) in the OneCity Health network
- Behavioral Health was the highest reported workforce FTE vacancy
- Article 28 and Article 16 clinics reported increases in workforce by headcount
- How the State will share the information gathered in these workforce surveys with the public is yet to be determined
 - Information from the surveys will be difficult to standardize across all PPS

A motion was made:

- Resolution, that the OneCity Health Executive Committee accepts the recommendation of the Workforce subcommittee, to approve the DY3 Workforce Compensation and Benefits Report

Motion for Action Item i was approved unanimously by the Executive Committee

CBO Capacity Building Update provided by Nicole Jordan-Martin

- CBOs continue to request additional understanding of value-based payment and purchasing
- Earlier this year, OneCity Health, in collaboration with a vendor, held four listening session and invited partners to provided structured feedback on how CBOs were preparing themselves for VBP
- Based on the feedback, the vendor facilitated learning collaboratives and technical assistance sessions on topics including partnering with managed

	<p>care, technological solutions & HIPAA compliance, understanding evidence and linking to health outcomes, and creating value-propositions (marketing strategies) for your services to healthcare providers.</p> <ul style="list-style-type: none"> • OneCity Health will be building upon the initial work to bridge relationships between social services providers and healthcare providers including PPS CBOs and hospitals <p>Other Updates</p> <ul style="list-style-type: none"> • OneCity will be providing more information, along with details on the innovation fund, at the upcoming All-Governance Retreat
<p>4. Adjournment</p>	<p>The meeting was adjourned</p>