Executive Committee Meeting

Meeting Summary
November 15, 2018
199 Water Street, 31st Floor- West Board Room, New York, NY
3:30 PM – 5:00 PM

In Attendance (in-person or by phone):
- David Gross (Community Healthcare Network)
- Donna Colonna (Services for the Underserved)
- William Foley (NYC Health + Hospitals)
- Ellen Josem (Jewish Board of Family and Children’s Services)
- Kevin Lynch (NYC Health + Hospitals)
- Maureen McClusky (NYC Health + Hospitals)
- Randye Retkin (New York Legal Assistance Group)
- Israel Rocha (NYC Health + Hospitals, OneCity Health CEO)
- Theresa Riodan (Healthfirst)
- John Ulberg (NYC Health + Hospitals)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)
- OneCity Health Business Operations & IT Committee members
  - Richard Miller (University Hospital of Brooklyn, SUNY Downstate Medical Center)
  - Alina Moran (NYC Health + Hospitals)
- OneCity Health (Committee Support)
  - Molly Chidester, Chief Strategy Officer
  - Nicole Jordan-Martin, Executive Director, Implementation/Hub Executive Director
  - Christopher Philippou, Development Officer
  - Tatyana Seta, Chief Financial Officer
  - Grace Wong, Acting Chief Operating Officer/Chief Network Officer
  - Wilbur Yen, Chief of Staff

Regrets:
- Carmina Bernardo (Planned Parenthood of New York City)
- Claudia Calhoon (New York Immigration Coalition)
- Margaret Davino (Fox Rothschild, LLP)
- Joseph Maschi (NYC Health + Hospitals)
- Paul Vitale (Brightpoint Health)

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<th>Item</th>
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<td>1. Welcome</td>
<td>Israel Rocha, OneCity Health CEO, called the meeting to order</td>
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<td>2. Old Business</td>
<td>Meeting minutes from October 5, 2018 approved</td>
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<td>3. New Business</td>
<td>Introduction: OneCity Health Development Officer:</td>
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<td>Mr. Rocha introduced Christopher Philippou, OneCity Health Development Officer: (<a href="mailto:Christopher.Philippou@nychhc.org">Christopher.Philippou@nychhc.org</a>)</td>
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<td>In addition to exploring a DSRIP extension, OneCity is looking for new partnerships and funding opportunities to sustain interventions in the VBP contracting environment</td>
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<td>Christopher will reach out in upcoming weeks to setup meetings with Committee members to discuss partnership opportunities</td>
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DY3 Financial Update provided by Tatyana Seta
• Ms. Seta presented the OneCity Health Performing Provider System (PPS) Budget Variance Analysis Fiscal Year-to-Date Report, DSRIP Revenue Analysis, and Cumulative Partner Payments and noted the following
  o Lower starting cash balance in FY'19 is due to an acceleration of partner payments at the end of FY’18
  o Partner payment cycle has gone down by an average of 30 days after bringing the payment system in-house recently. Previous partner payments were handled through outside vendor, Public Health Solutions
• A motion was made and approved to accept the October 2018 Financial Statement

The Phase IV Contracting Update was presented by Nicole Jordan-Martin
• Ms. Jordan-Martin announced that after 3.5 years with OneCity Health, she would be transitioning to the NYC Health + Hospitals At Home Program, where she will be leading efforts to maximize community care coordination efforts for the system
  o Current management and oversight of Phase IV contracting will transition to Tatyana Seta, CFO
• Phase IV contracting overlaps with last six months of Measurement Year 5 and the final DSRIP program year
• Phase IV contract will serve as a test of sustainability thinking including potential post-DSRIP contracting options with strategic partners
• The guiding principles for Phase IV Contracting reflect a continued shift to outcomes and performance based payments in preparation for value-based payment including, but not limited to:
  o Minimizing administrative burden of contract management and emphasizing technical assistance in the partner relationships
  o Continued shift from focus on process to outcome measures
  o Continued focus on high-value interventions including in the areas of primary care access and behavioral health
• OneCity Health is on track to have Part 1 of Phase IV contracting out to partners by the end of November and the Part 2 amendment out by late January or early February
• Phase IV Part 2 aligns performance requirements and expectations for partners with value-based purchasing standards and establishes one or more minimum pre-requisites for participation for applicable partner types:
  o Phase IV Part 1
  o Quality rating
  o Connectivity to regional health information organization (RHIO) / health information exchange (HIE)
  o Meaningful use (MU)-certified electronic health record
  o Connectivity to NowPow PowRx (closed-loop referral) module
• The PPS will contract for high-value connections to care and interventions that are expected to positively impact priority outcome measures
• OneCity expects to align fee structure with standard managed care payment practices to reduce administrative burden to partners and PPS
• OneCity will utilize available data sources to establish performance baselines, improvement targets and frequency of performance measurement
• David Gross recommended that OneCity Health bring levels of leadership to have conversations about the next round of contracting
The Funds Flow framework will be presented at the next meeting; in general it will be in line with how the State flows funds to PPS and reflect the requirement for at least 95% of funds flow to go to safety net institutions.

Hospital-Community Partnerships Share of Funds was presented by Nicole Jordan-Martín.

- The DSRIP program is at a point in which the construct of projects has ended and PPS can focus on the innovation.
- Borough-based Hub Advisory Workgroups, with membership from OneCity Health DSRIP facility leads and across governance committees, began meeting on a bi-monthly basis over the summer of 2018 to generate ideas and devise a plan for piloting ideas for innovative partnerships or interventions that improve performance on defined set of priority outcome measures.
- To support this work, OneCity contracted with two Community Bridge Partners through a competitive RFP process:
  - Public Health Solutions (PHS) to provide support for Brooklyn and Queens Hubs
  - Community Service Society (CSS) to provide support for the Bronx and Manhattan Hubs
- The funding methodology to support the pilot was based on a composite score looking at the following aspects within each geographic Hub:
  - Geographic Disease Burden
  - Utilization
    - Total Inpatient Visits
    - Total ED visits
    - Total Primary Care Visits
  - PPS Attribution
- Amounts requested for each Hub are estimates.

A motion was made:
- Resolution, that the OneCity Health Executive Committee approve a resolution on November 15, 2018, authorizing OneCity Health Services management to allocate an amount not-to-exceed $8M of Performing Provider System share of funds through June 30, 2019 to fund Hospital-Community Partnership interventions, targeting improvement on high-impact DSRIP performance measures. These interventions were identified and recommended for approval by the OneCity Health Hub Advisory Workgroups, with membership spanning PPS governance committees and NYC Health + Hospitals DSRIP facility leads.

Motion for Action Item i was approved unanimously.

4. Adjournment

The meeting was adjourned.