

Executive Committee Meeting

Meeting Summary

November 15, 2018

199 Water Street, 31st Floor- West Board Room, New York, NY

3:30 PM – 5:00 PM

In Attendance (in-person or by phone):

- David Gross (Community Healthcare Network)
- Donna Colonna (Services for the Underserved)
- William Foley (NYC Health + Hospitals)
- Ellen Josem (Jewish Board of Family and Children’s Services)
- Kevin Lynch (NYC Health + Hospitals)
- Maureen McClusky (NYC Health + Hospitals)
- Randye Retkin (New York Legal Assistance Group)
- Israel Rocha (NYC Health + Hospitals, OneCity Health CEO)
- Theresa Riodan (Healthfirst)
- John Ulberg (NYC Health + Hospitals)
- William Walsh (University Hospital of Brooklyn, SUNY Downstate Medical Center)
- *OneCity Health Business Operations & IT Committee members*
 - *Richard Miller (University Hospital of Brooklyn, SUNY Downstate Medical Center)*
 - *Alina Moran (NYC Health + Hospitals)*
- *OneCity Health (Committee Support)*
 - *Molly Chidester, Chief Strategy Officer*
 - *Nicole Jordan-Martin, Executive Director, Implementation/Hub Executive Director*
 - *Christopher Philippou, Development Officer*
 - *Tatyana Seta, Chief Financial Officer*
 - *Grace Wong, Acting Chief Operating Officer/Chief Network Officer*
 - *Wilbur Yen, Chief of Staff*

Regrets:

- Carmina Bernardo (Planned Parenthood of New York City)
- Claudia Calhoon (New York Immigration Coalition)
- Margaret Davino (Fox Rothschild, LLP)
- Joseph Masci (NYC Health + Hospitals)
- Paul Vitale (Brightpoint Health)

Item	Notes
1. Welcome	<ul style="list-style-type: none"> • Israel Rocha, OneCity Health CEO, called the meeting to order
2. Old Business	<ul style="list-style-type: none"> • Meeting minutes from October 5, 2018 approved
3. New Business	<p>Introduction: OneCity Health Development Officer:</p> <ul style="list-style-type: none"> • Mr. Rocha introduced Christopher Philippou, OneCity Health Development Officer: (Christopher.Philippou@nychhc.org) <ul style="list-style-type: none"> ○ In addition to exploring a DSRIP extension, OneCity is looking for new partnerships and funding opportunities to sustain interventions in the VBP contracting environment ○ Christopher will reach out in upcoming weeks to setup meetings with Committee members to discuss partnership opportunities <p>DY3 Financial Update provided by Tatyana Seta</p>

- Ms. Seta presented the OneCity Health Performing Provider System (PPS) Budget Variance Analysis Fiscal Year-to-Date Report, DSRIP Revenue Analysis, and Cumulative Partner Payments and noted the following
 - Lower starting cash balance in FY'19 is due to an acceleration of partner payments at the end of FY'18
 - Partner payment cycle has gone down by an average of 30 days after bringing the payment system in-house recently. Previous partner payments were handled through outside vendor, Public Health Solutions
- A motion was made and approved to accept the October 2018 Financial Statement

The Phase IV Contracting Update was presented by Nicole Jordan-Martin

- Ms. Jordan-Martin announced that after 3.5 years with OneCity Health, she would be transitioning to the NYC Health + Hospitals At Home Program, where she will be leading efforts to maximize community care coordination efforts for the system
 - Current management and oversight of Phase IV contracting will transition to Tatyana Seta, CFO
- Phase IV contracting overlaps with last six months of Measurement Year 5 and the final DSRIP program year
- Phase IV contract will serve as a test of sustainability thinking including potential post-DSRIP contracting options with strategic partners
- The guiding principles for Phase IV Contracting reflect a continued shift to outcomes and performance based payments in preparation for value-based payment including, but not limited to:
 - Minimizing administrative burden of contract management and emphasizing technical assistance in the partner relationships
 - Continued shift from focus on process to outcome measures
 - Continued focus on high-value interventions including in the areas of primary care access and behavioral health
- OneCity Health is on track to have Part 1 of Phase IV contracting out to partners by the end of November and the Part 2 amendment out by late January or early February
- Phase IV Part 2 aligns performance requirements and expectations for partners with value-based purchasing standards and establishes one or more minimum pre-requisites for participation for applicable partner types:
 - Phase IV Part 1
 - Quality rating
 - Connectivity to regional health information organization (RHIO) / health information exchange (HIE)
 - Meaningful use (MU)-certified electronic health record
 - Connectivity to NowPow PowRx (closed-loop referral) module
- The PPS will contract for high-value connections to care and interventions that are expected to positively impact priority outcome measures
- OneCity expects to align fee structure with standard managed care payment practices to reduce administrative burden to partners and PPS
- OneCity will utilize available data sources to establish performance baselines, improvement targets and frequency of performance measurement
- David Gross recommended that OneCity Health bring levels of leadership to have conversations about the next round of contracting

	<ul style="list-style-type: none"> • The Funds Flow framework will be presented at the next meeting; in general it will be in line with how the State flows funds to PPS and reflect the requirement for at least 95% of funds flow to go to safety net institutions <p>Hospital-Community Partnerships Share of Funds was presented by Nicole Jordan-Martin</p> <ul style="list-style-type: none"> • The DSRIP program is at a point in which the construct of projects has ended and PPS can focus on the innovation • Borough-based Hub Advisory Workgroups, with membership from OneCity Health DSRIP facility leads and across governance committees, began meeting on a bi-monthly basis over the summer of 2018 to generate ideas and devise a plan for piloting ideas for innovative partnerships or interventions that improve performance on defined set of priority outcome measures • To support this work, OneCity contracted with two Community Bridge Partners through a competitive RFP process: <ul style="list-style-type: none"> ○ Public Health Solutions (PHS) to provide support for Brooklyn and Queens Hubs ○ Community Service Society (CSS) to provide support for the Bronx and Manhattan Hubs • The funding methodology to support the pilot was based on a composite score looking at the following aspects within each geographic Hub: <ul style="list-style-type: none"> ○ Geographic Disease Burden ○ Utilization <ul style="list-style-type: none"> ▪ Total Inpatient Visits ▪ Total ED visits ▪ Total Primary Care Visits ○ PPS Attribution • Amounts requested for each Hub are estimates <p>A motion was made:</p> <ul style="list-style-type: none"> • Resolution, that the OneCity Health Executive Committee approve a resolution on November 15, 2018, authorizing OneCity Health Services management to allocate an amount not-to-exceed \$8M of Performing Provider System share of funds through June 30, 2019 to fund Hospital-Community Partnership interventions, targeting improvement on high-impact DSRIP performance measures. These interventions were identified and recommended for approval by the OneCity Health Hub Advisory Workgroups, with membership spanning PPS governance committees and NYC Health + Hospitals DSRIP facility leads <p>Motion for Action Item i was approved unanimously</p>
<p>4. Adjournment</p>	<p>The meeting was adjourned</p>